



**Institutional  
Effectiveness and Research**

A&M-COMMERCE

# Intro to Assessment Planning

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Writing Goals, SLOs, and Assessment Methods

Institutional Effectiveness and Research



# Purpose of an Assessment Plan

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Program and unit level planning

College/Department/Division strategic planning

Assessment direction and focus

Budget decisions

Trend analysis

SACSCOC Accreditation

“Assessment gives us several ways to gather, interpret, and use data to provide information we need to take appropriate action.” (Walvoord, 2010)

# Questions to Ask

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What is your unique contribution and value to the institution?

What evidence do you have to show your effectiveness and efficiency?

How do you contribute to student learning/student success/operation improvement/etc.?

What do you need to know to show that?

What does the literature/research indicate are the best practices for your function?

## ACADEMIC PROGRAMS - SLOS

What knowledge, skills or abilities should the ideal student be able to demonstrate upon graduation?

How will students be able to demonstrate what they learned?

# A&M-Commerce Context

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Undergraduate, master's and doctoral learning outcomes

Support unit improvement

Quality Enhancement Plan – Foundation for Your Future

SACSCOC Reaffirmation (2024)

# Components of an Assessment Plan

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Mission – purpose of a unit/program

Goals or Student Learning Outcomes

Assessment Method

Standard of Success or target for achievement

Assessment Results or assessment findings

Action/Use of Results Plans



# Focusing on Outcomes

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## OUTPUTS

Describe and count what the unit does or the student completes

Outputs are delivered through the processes, services, and experiences

**Thing that we do.**

## OUTCOMES

A level of performance or achievement

Describes the impact or quality of a program or unit's processes, services, or experiences

**Describes impact made.**

Outcomes  
need to  
be

- **Measurable:** Within reasonable control
- **Meaningful:** Focus on important concepts or functions
- **Manageable:** Don't need to measure *everything*



# SLOs and Goals

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## STUDENT LEARNING OUTCOME

The Texas Higher Education Coordinating Board (2015) defines the term student learning outcomes as “what students are able to demonstrate in terms of the knowledge, skills, and attitude upon completion of a program”

## GOAL

A goal is considered an observable and measurable outcome that assesses a particular process, service, or experience.

It represents an impact or quality improvement the unit would like to see as a result of its actions (*Outcome*).

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## ACADEMIC PROGRAMS - SLOS

What knowledge, skills or abilities should the ideal student be able to demonstrate upon graduation?

How will students be able to demonstrate what they learned?

# Sources to Consult

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## ACADEMIC PROGRAMS - SLOS

Program mission/goals

Program curriculum and course syllabi

Industry or disciplinary standards

Licensure or certification criteria

Accreditation standards

## SUPPORT UNIT - GOALS

Unit mission/goals

Unit SOPs or guiding documents

Industry or disciplinary standards

Licensure or certification criteria

Auditor standards

REVISED BLOOM'S TAXONOMY OF ACTION VERBS							
LEVEL	DEFINITION	SAMPLE VERBS					SAMPLE BEHAVIORS
<b>REMEMBER</b>	retrieve, recall, or recognize relevant knowledge from long-term memory	Cite	Label	Outline	Reproduce	State	The student will define the 6 levels of Bloom's taxonomy of the cognitive domain.
		Define	List	Quote	Retrieve	Tabulate	
		Describe	Match	Recall	Select	Tell	
		Identify	Name	Report	Show		
<b>UNDERSTAND</b>	demonstrate comprehension through one or more forms of explanation	Arrange	Compare	Distinguish	Illustrate	Represent	The student will explain the purpose of Bloom's taxonomy of the cognitive domain.
		Articulate	Compute	Estimate	Interpret	Restate	
		Associate	Conclude	Explain	Match	Summarize	
		Categorize	Contrast	Extrapolate	Outline	Translate	
		Clarify	Defend	Generalize	Paraphrase		
<b>APPLY</b>	use information or a skill in a new situation	Apply	Complete	Examine	Interpret	Predict	The student will classify action verbs according to their Bloom's taxonomy cognitive domain.
		Calculate	Compute	Execute	Manipulate	Solve	
		Carry out	Demonstrate	Generalize	Modify	Translate	
		Classify	Employ	Implement	Organize	Use	
<b>ANALYZE</b>	break material into its constituent parts and determine how the parts relate to one another and/or to an overall structure or purpose	Analyze	Compare	Diagram	Explain	Organize	The student will compare and contrast the cognitive and affective domains.
		Arrange	Connect	Differentiate	Identify	Relate	
		Break down	Contrast	Discriminate	Integrate	Separate	
		Categorize	Deconstruct	Distinguish	Inventory	Structure	
		Classify	Detect	Divide	Order		
<b>EVALUATE</b>	make judgments based on criteria and standards	Appraise	Consider	Discriminate	Persuade	Support	The student will evaluate the design of an assignment for its identified Bloom's taxonomy cognitive domain.
		Argue	Contrast	Evaluate	Rate	Test	
		Assess	Critique	Judge	Recommend	Validate	
		Compare	Decide	Justify	Review		
		Conclude	Determine	Measure	Select		
<b>CREATE</b>	put elements together to form a new coherent or functional whole; reorganize elements into a new pattern or structure.	Adapt	Compose	Devise	Make	Reconstruct	The student will design an assignment that reflects demonstrations of learning appropriate to a specific Bloom's taxonomy cognitive domain.
		Arrange	Constitute	Formulate	Perform	Revise	
		Assemble	Construct	Generate	Plan	Write	
		Build	Create	Hypothesize	Prepare		
		Combine	Design	Integrate	Produce		
		Compile	Develop	Invent	Propose		

**OUTPUTS: What is your unit going to do?**

<i>Areas of Action</i>	<i>Definition</i>	<i>Sample Verbs</i>	<i>Sample Behaviors</i>
<b>Maintain records, processes, or facilities</b>	Processes overseen or monitored by the unit	Maintain, monitor, collect, oversee, manage, comply	Maintain faculty records
<b>Perform tasks</b>	Tasks performed by the unit	Submit, record, track, enroll, process, complete, implement, prepare, organize	Process financial transactions
<b>Provide services and resources</b>	Services developed and offered by the unit to constituents	Develop, offer, provide, advise, train, instruct, educate, counsel, assist	Provide assistance to graduate students in the enrollment process
<b>Resolve problems</b>	Efforts to resolve complaints, disputes, or problems for constituents	Resolve, adjudicate, improve, support	Resolve customer service complaints
<b>Communicate information</b>	The communication, distribution, and promotion of relevant information to constituents	Communicate, promote, market, publicize, share, distribute	Promote unit services to the university community
<b>Create relationships and partnerships</b>	Efforts to bring in new constituents and stakeholders to serve or to partner with in unit activities	Recruit, establish, partner with, network, create, build, cultivate	Establish partnerships with industry internship providers

**OUTCOMES: What is the desired impact or quality of your unit's action?**

<i>Effectiveness Indicators</i>	<i>Definition</i>	<i>Key Question</i>	<i>Sample Behaviors</i>
<b>Quality</b>	Improvements in the quality of the process/experience/service – flaws or errors resolved and value improvements made	How will the process/experience/service have more value because of this?	The error rate will be reduced
<b>Efficiency</b>	Processes are streamlined, resources are conserved, and productivity is increased	How will the process/experience/service operate more efficiently because of this?	The application process will be streamlined to eliminate redundancies
<b>Timeliness</b>	Time to completion is reduced and timeframes or relevant deadlines are achieved	How will relevant timeframes be positively impacted by this?	The report will be submitted prior to the agency deadline
<b>Cost</b>	Operating or student costs are reduced or optimized	How will costs be positively impacted by this?	Expenditures will be reduced by 5%
<b>Reach</b>	Increases are made in the number of people reached, impacted, or served by the process/experience/service	How many people/processes/entities will be impacted by this?	The number of student research presentations will increase by 15%
<b>Perceptions</b>	Changes are made in perceptions of or attitudes about the unit's processes/experiences/services	How do constituents view the process/experience/service?	95% of students will rate the academic advising they received as "Satisfactory" or "Very Satisfactory"
<b>Behavioral changes</b>	Services offered produce intended behaviors	What student/faculty/staff behaviors will change because of this?	Staff will follow safety procedures when operating university equipment
<b>Learning outcomes</b>	Services offered produce intended learning outcomes	What knowledge should students/faculty/staff be able to demonstrate because of this?	Students will be able to apply money management principles to their personal finance

# Writing SLOs

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There are a variety of formats and guides to structuring a student learning outcome. The below formula and the ABCDs of SLOs are two practical examples of what to include when writing a student learning outcome.

Graduating students will be able to  
**[action verb]** + **[clear description of measurable learning  
to be observed]**.

# ABCDs of SLOs

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**Audience**

*Who is expected to learn?*

**Behavior**

*Specifies what the student will be doing*

**Condition**

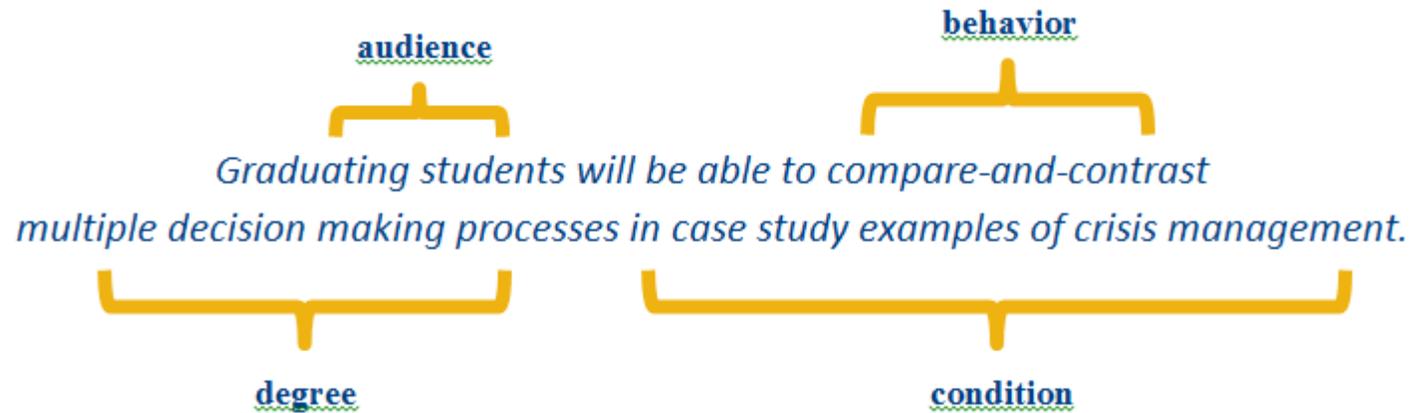
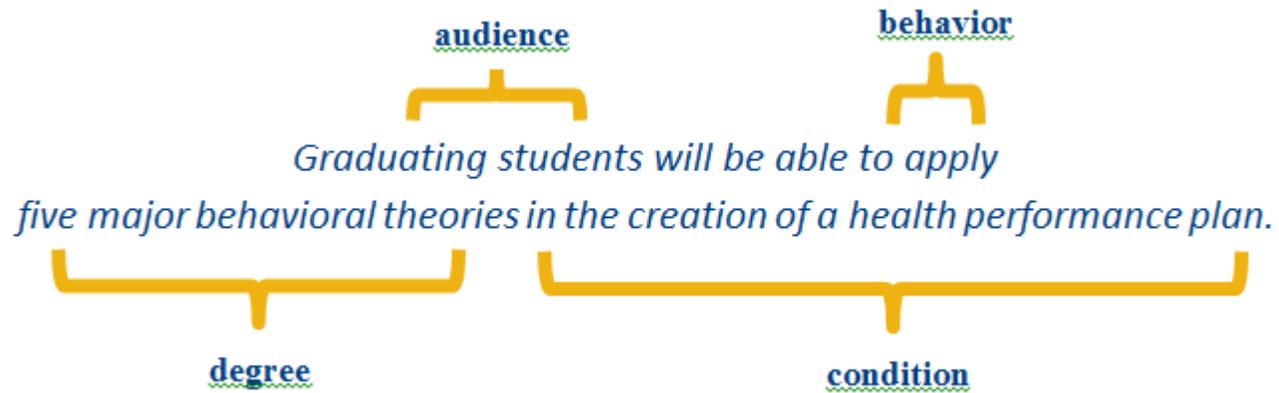
*Condition under which the knowledge, skills or abilities will be demonstrated*

**Degree**

*How well will the behavior need to be performed and to what level?*

# Examples

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# Sample formulas for writing goals

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Formula #1:

[Description of desired impact or quality improvement]

Outcomes related to:  
*Quality*  
*Efficiency*  
*Timeliness*  
*Cost*  
*Reach*

Formula #2

[Constituents] who [description of constituents' participation in Unit's services] will [verb describing impact or quality improvement]

Outcomes related to:  
*Perceptions*  
*Behavioral Changes*  
*Learning Outcomes*

# Sample formulas for writing goals

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Formula #1:

[Description of desired impact or quality improvement]

Participation rates in the residential life safety program will increase

Formula #2

[Constituents] who [description of constituents' participation in Unit's services] will [verb describing impact or quality improvement]

Students who attend leadership development training will be able to identify one or more crisis resolution strategies

# Assessment Methods

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What you use or actually do to assess the outcomes and goals

- Survey, test, portfolio, rubric, focus group, data log...

Think of what you're already doing- can anything be improved or adapted?

Keep in mind cost, timeliness, human resources, etc.

Aim for Direct Measures when appropriate

Direct vs. Indirect

Formative vs. Summative

Quantitative vs. Qualitative

Reliability and Validity

# Selecting Assessment Methods

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## Tips

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Use valid, external or institutional sources when possible

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Create your own - be prepared to modify

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Already exists - re-evaluate it for alignment with the goal. Match the assessment to the goal, not the other way around

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Use a combination of direct and indirect

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Be wary of collecting assessment data from a single source or interaction

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Assessment results should be useful for improvement

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Keep it practical

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# Standard of Success

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The Standard of Success should reflect the level of achievement sufficient to demonstrate sufficiency.

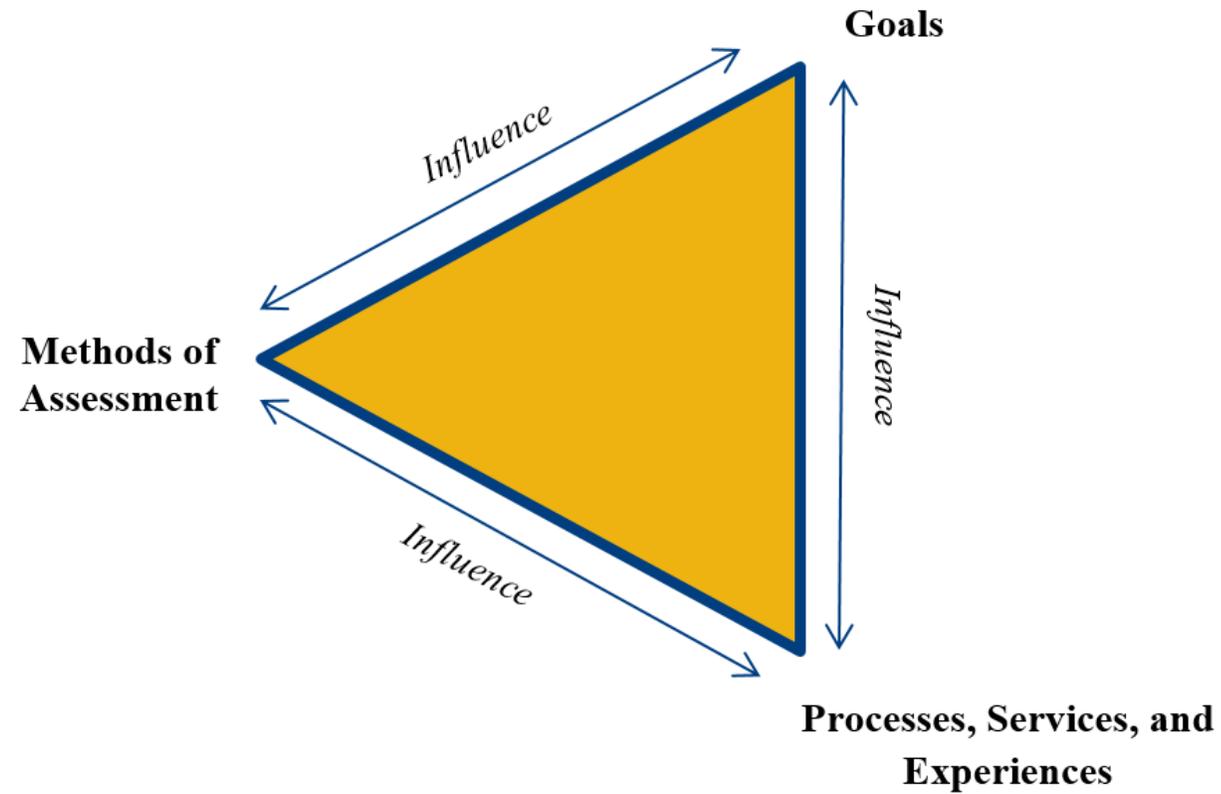
*75% of staff will report that the quality of services “meets expectations” or “exceeds expectations” when rated on a five point likert scale (unsatisfactory = 1 to exceeds expectations = 5)*

*Attendance at each professional development event will reach 30 or more staff members.*

When writing a standard of success statement, consider how to include the following elements, as applicable: 1) Description of who or what is being assessed, 2) Description of the target achievement, 3) Description of the indicator or evaluation.

# Alignment

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# Completing Your IE Report

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 **Increase Applications** Increase the number of applications for industry partnerships

Active  

\* Assessment Type  

\* Assessment Method  

\* Standard of Success  

Notes  

**The detail you provide in these spaces will help demonstrate and document the alignment of your assessment method with the SLO or goal.**

# Next Steps

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Discussion

Thoughtful review of current plan

Research and findings

Discussion

Determine the need for changes or new  
SLOs/Goals/Assessment Methods

Discussion

Meet with an IE Team member

Discussion

Nuventive updates



# Resources

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IE Resources @ [www.tamuc.edu/ier](http://www.tamuc.edu/ier)

- Office of Institutional Effectiveness
  - Assessment

+ Resources for using the Nuventive Improvement Platform

+ Instructions for Annual Assessment Reporting

+ Report Examples

+ Internal Resources for Program/Unit Assessment

+ External Resources for Program/Unit Assessment



Department of Institutional Effectiveness & Research

## IER SPRING SERIES

*This event series offers university faculty and staff professional development opportunities for continuous data-driven improvement within academic programs and support units.*

Register at [TAMUC.EDU/IER](https://tamuc.edu/ier)

### INSTITUTIONAL EFFECTIVENESS WORKSHOPS

**Mar 13** Intro to Assessment Reporting – Results, Closing the Loop, Planning for the Future – Virtual  
9:00-10:00 AM

**Apr 25** Assessment as Storytelling – RSC Dedication  
2:00-3:00 PM

Visit [www.tamuc.edu/ie](https://www.tamuc.edu/ie) to view details



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